Superintendent's Report 1942

"A hospital may be a distinguished institution, no matter what its size. If it is great in spirit, original in its outlook, creative in its service and inspiring in its community relation= ships, it will assume a definite personality."

THE DILLARD BULLETIN

Vol. VII

DECEMBER, 1942

No. 2

Published five times a year, October, December, February, April and June, by Dillard University, 2601 Gentilly Road, New Orleans, Louisiana. Entered as second class matter April 6, 1937, at the Post Office at New Orleans, Louisiana, under the act of August 24, 1912

Flint-Goodridge Hospital of Dillard University was dedicated in 1932. Nineteen forty-two, therefore, marked the beginning of the second decade of the new hospital.

Pearl Harbor, with its cataclysmic portent on our nation's thinking and national economy, has had its effects on the institutions and hospitals of the nation. Flint-Goodridge has in no way escaped the effect of these events. The present war emergency has made it necessary that many aspects of our lives and philosophy be changed.

Despite these handicaps, we are grateful for the continued community acceptance of the services rendered by the hospital as indicated by the following comparative tabulation:

	1932	1937	1942
Patients Served in Hospital Patients Served in Clinics Persons Served in Accident Room	977 1,858 673	2,118 5,439 1,987	3,153 10,590 2,262
Total Individuals Served	3,508	9,544	16,005

Altogether, it has been a year filled with new problems. We have been able to make the necessary adjustments to meet the new situations; we have not lessened essential work, nor have we in anyway relaxed our standards of care or efficiency of service.

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We have continued our emphasis on the precepts laid down by the founders of Flint-Goodridge Hospital of Dillard University that it would not be "just another hospital" but would, in addition to providing efficient hospital care to the sick and injured, attack some of our more persistent community health liabilities. Of particular significance has been the development of our work in maternal and child health and syphilis.

MATERNAL AND CHILD HEALTH

During 1942, 96% of the Negro babies born in New Orleans were delivered in hospitals. This is a far cry from 1932 when 21.7% of the Negro babies born in the city were delivered by midwives, and another 13.3% were delivered in their homes by physicians. The 1932 hospital deliveries in the city was 65% of the total.

The number of births at Flint-Goodridge Hospital in 1932 was 63 as compared with 560 in 1942. This tremendous advance toward better medical care incident to childbirth is due very largely to the educational program which the hospital conducts.

SCHOOL OF NURSE-MIDWIFERY

Although a noteworthy improvement has been made in the city of New Orleans, approximately 80% of the Negro babies born in the rural areas of Louisiana and other southern states, and 56% of the Negro births in the United States annually, are not attended by a physician. The attendants at these births are frequently untrained so-called midwives or "grannies." Although it would be most desirable to have everyone attended by a physician during childbirth, there are

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not at present enough physicians to make this ideal service possible.

It is believed that until such time as enough physicians will be available, and that will be many years hence, a most desirable step in the direction of improving the maternal and child health services in rural areas would be the placing of graduate nurses who have also been trained in midwifery in these areas to operate in the employ of official or voluntary health agencies and under the direction of a physician.

In July 1942, upon the encouragement of the U. S. Children's Bureau and financial assistance from the U. S. Public Health Service and the Rosenwald Fund, we established a school to train graduate nurses in midwifery. The school is staffed by a full time obstetrician and two graduate nurse-midwives. The course of study covers a period of six months; four students are taken at a time, and we expect to graduate eight each twelve months. The school operates in conjunction with the medical services of the hospital and is under the general supervision of the Medical Advisory Board.

The opening of the School of Nurse-Midwifery is the result of a hospital interest which began as early as 1937 when the possibility was first discussed with the U. S. Children's Bureau.

SYPHILIS

Realizing the necessity for treating each patient as a complete entity rather than for a specific ailment, syphilis patients entering the clinic are routinely given a complete physical examination, and when other complications are found, they are referred to

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Healizing the necessity for treating each patient as a complete entity rather than for a specific ailment, syphilis patients entering the clinic are routinely. given a complete payeical examination, and when other complete tons are found, they are referred to

the various clinics of the hospital for treatment. Each new patient is given a blood test as a routine part of his physical examination.

The growth of the syphilis clinics has been phenomenal. This is due in part to the hospital's participation in a program of education, in cooperation with the U.S. Public Health Service, the state of Louisiana, and the city of New Orleans. It is also due, in part, to the large number of referrals from Selective Service.

The staff of physicians, nurses and clerical workers required to handle this greatly increased volume of work are provided by the above public agencies. These aggregate salaries amount to approximately \$9,000 annually.

The following tabulation is indicative of the clinics' growth:

	1937	1940	1942
Individuals Admitted Number of Visits		1,139 17,071	

EDUCATIONAL PROGRAM FOR PHYSICIANS

Thirty-six doctors from seven states registered for the Seventh Annual Postgraduate Course for Physicians held in June. Since the organization of this educational effort in 1936, a widening group of doctors has attended this course. They come principally from the states of Louisiana, Texas, Arkansas, Mississippi, Oklahoma, Alabama and Florida. In the seven years, there has been a combined total attendance of two hundred seventy-two.

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The weekly seminars, designed and planned for local physicians and those within a radius of 150 miles of New Orleans, continued through May 1942. As helpful as the physicians recognize these courses to be, the 1942-43 series was discontinued because of the stringency of transportation and the increased volume of work which the physicians are being called upon to do.

The Postgraduate Courses and Weekly Seminars have been valuable media for promoting better cooperation and good will between the men of the medical faculties of Tulane University and Louisiana State University and the Negro physicians of New Orleans and the area. Some of the men of the medical school faculties, in addition to working in the above educational programs, also render valuable and unselfish service as consultant members of the hospital staff. A number of nationally known Negro physicians and specialists have also contributed to the success of the summer Postgraduate Course.

NURSING EDUCATION

When Flint-Goodridge Hospital became a part of Dillard University in February 1932, the nursing students then enrolled in the old hospital were taken over by the new hospital and an opportunity was provided for them to complete their three-year hospital course in nursing. The nursing school had been in operation for about forty years and although it had done good work, it was thought that the funds and facilities at the disposal of the new hospital could not support a really good school of nursing. Accordingly, the school was closed in May 1934.

The weekly seminars, designed and planned for local physicians and those within a radius of 150 miles of New Orleans, continued through May 1942. As helpful as the physicians recognize these courses to be, the 1942-45 series was discontinued because of the stringency of transportation and the increased volume of work which the physicians are being called upon to do.

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On the other hand, there was and still is no really good school of nursing in Louisiana, Texas, Oklahoma, Arkansas and Mississippi. There are approximately three and a half million Negroes living in this area, and from its beginning Dillard University has recognized the great need for training nurses.

In September, Dillard University established a Division of Nursing in the regular college curriculum. The plan provides for a five-year course of study leading to a degree from the college and a diploma in nursing. The pre-clinical instruction is given at the University during the first two years. During the latter three years, clinical instruction and experience are given at Flint-Goodridge Hospital and at the New Orleans Charity Hospital, a local state institution. In addition, certain specific clinical experiences will be secured in other agencies.

Students in the clinical portion live in the nurses' home at Flint-Goodridge and the hospital has provided for a branch of the University library, also clinical laboratories and classrooms. The nursing course at Dillard University is at present the only strictly collegiate school of nursing for Negroes.

OUT-PATIENT DEPARTMENT

Increased financial and economic resources have made many applicants for clinic care ineligible for service in our clinics. In all such cases it has been requested that they see a private physician.

The continued overflow in the general clinics indicated the need for some degree of social service administration, therefore

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during 1942 social service emphasis was shifted to the clinics. Since it was impossible to make this change in administration without curtailing existing functions, an additional social service worker was added to the staff.

The development of an appointment system for all children is the ultimate goal, although at present patients are admitted by appointment only to a few of the clinics.

PENNY-A-DAY FLAN

Twelve million persons in the United States and Canada are members of the seventy-seven group hospitalization plans. The Flint-Goodridge Penny-A-Day Plan is an approved member of this association.

The \$6,090.95 paid on the hospital bills of 232 members of the group during the year represented 6.5% of the total money received from patients by the hospital. The group enrollment at the end, of the year was 3,667 — a net increase of 800 new members over last year.

From its organization in 1936, only employed groups were accepted for membership. It was found however, that many Negroes work in establishments which employ only a few — less than the required number to form a group.

In an effort to extend our service to a wider clientele, we experimented with a few churches, and enrolled a percentage of their membership.

So far, the experiment has proven quite satisfactory, and we expect to continue this effort among a wide group of churches.

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CONTRIBUTIONS

Julius Rosenwald Fund

Much of the work at Flint-Goodridge during the last decade would not have been possible without the benefactions of the Julius Rosenwald Fund.

The most recent grant was an appropriation of \$20,000 in 1940 for expenditures within a three year period on special educational projects. These projects include our program of clinical teaching, residencies, public health nurses and obstetrics and tuberculosis, and postgraduate study for members of our staff.

General Education Board

Fifteen thousand dollars was granted by the General Education

Board in 1941 to Dillard University for the purchase of medical and

surgical equipment for Flint-Goodridge Hospital. Through this grant,

we have renewed and modernized much of the equipment in the hospital.

Frieburg Mahogany Company

Two thousand dollars was donated by the white and colored employees of the Frieburg Mahogany Company of New Orleans in memory of Mr. Frank Czerney, who was superintendent of the concern from 1920 until his death in 1941. This contribution was used to rebuild and renovate the sterilizing room in the operating suite.

Friendly Service

The Women's societies of the Congregational Christian Churches throughout the country very generously sent the hospital 17,457 pieces of surgical and hospital supplies, 526 articles of bedding, linen and clothing, 391 pieces of infant's wear and many miscellaneous articles. In addition to these gifts we received \$454.32 from these "Friendly Service" organizations.

These gifts are more than welcome. The supplies and linen are immediately put to use on the various wards of the hospital. Our Social Service Department frequently gladdens the heart of some child or indigent patient with the clothing which these fine church women send us.

WOMEN'S AUXILIARY

Four hundred women of the Auxiliary divided themselves into groups during the year and made layettes for the hospital's maternity department. More than 280 garments were secured in this manner and presented to the Social Service Department for distribution to our indigent patients.

The Auxiliary has also assumed full responsibility for various annual projects, sponsoring our Hospital Day celebration, an annual Christmas party for children, and a lawn party for visiting physicians who attend the Postgraduate Course. They contribute a sum of money each year to the Social Service Department for its use in purchasing drugs and necessary hospital services for indigent outpatient cases.

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NATIONAL YOUTH ADMINISTRATION AND WORK PROJECTS ADMINISTRATION

The expansion and maintenance of the standards of service and work at Flint-Goodridge Hospital during the past few years has been, to a great degree, due to the invaluable service rendered by N.Y.A. and W.P.A. workers.

When the N. Y. A. Project was discontinued in the fall of 1942, approximately 150 boys and girls had been assigned to the various departments of the hospital. These youth learned by doing, and they were enabled in numerous instances, to find regular employment doing the things they learned at the hospital.

The W.P.A. workers also make a decided contribution to our program. They too, work in most departments, and carry a potent share of our clerical work.

With N.Y.A. discontinued, and the impending withdrawal of the W.P.A. Project, some of our services and program will undoubtedly have to be curtailed unless new funds are forthcoming.

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IN CONCLUSION -

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(1) Our clinics, originally organized to accommodate approximately 25,000 visits annually, have cared for over 50,000 visits per year for the past two years. (2) Our obstetrical section is seriously overcrowded. (3) Insufficient accommodations are available for the industrial accident cases which come to us. (4) The facilities in the children's ward are inadequate.

Economists and social planners, who have projected their thinking forward into the conditions of the post war world, have warned us that we may expect greatly accelerated demands on existing health agencies.

When the hospital was dedicated in 1932, it was adequate to meet the health demands of the Negro population. Now, in 1942, the results of a decade of community health education is bearing fruit. More people are health conscious and appreciate the facilities which Flint-Goodridge offers.

With this new impetus and response on the part of the public, we believe it is timely for plans to be made now to meet this increasing demand.

FINANCES, STATISTICAL ET AL

A detailed analysis of our financial operations for the year 1942 is found at the end of this report. Also is found a statistical resume of the services rendered by the hospital.

FLINT-GOODRIDGE HOSPITAL OF DILLARD UNIVERSITY

STATEMENT OF INCOME FROM PATIENTS FOR YEAR ENDING DECEMBER 31, 1942

GROSS EARNINGS FROM HOSPITAL SERVICES			
CARE OF PATIENTS:			
Private & Semi Private Compensation Full & Part Pay Ward	\$ 9,511.25 13,915.85 26,803.20	\$50,230.30	
SPECIAL PROFESSIONAL SERVICES:			
Operating & Delivery Rooms Anaesthetic & Sundries X-Ray Laboratory Pharmacy	\$10,754.67 4,496.48 7,885.50 5,569.75 9,606.47	38,312.87	
OUT PATIENT CLINICS		2,676.70	
Less Allowance for Bad Accounts		91,219,87	
Total Earnings from Patients		\$87,719.87	
OTHER EARNINGS:			
Laundry Miscellaneous	\$3,335.50	4,667.98	
NET OPERATING EARNINGS (Carry F	Forward)		\$92,387.85

FLINT-GOODRIDGE HOSPITAL OF DILLARD UNIVERSITY

SUMMARY STATEMENT OF INCOME AND EXPENSE FOR YEAR ENDING DECEMBER 31, 1942

NET OPERATING EARNINGS FROM PATIENTS (From	Previous Page)		\$92,387.85
Operating Expenses:			
Administration		\$11,759.57	
Dietary		25,798.76	
Household and	Property		
Housekeeping	\$ 6,079.20		
Laundry	5,692.01		
Heat, Light & Power	10,338.71		
Maintenance, Repairs & Replacement	3,490.75		
		25,600.67	
Professional	Services		
Medical & Surgical Service	\$14,002.38		
Nursing Service	19.253.35		
Medical Records	1,697.47		
Social Service	2,361.83		
X-Ray	2,934.82		
Laboratory	2,015.90		
Pharmacy & Drugs	8,106.81	50 00F 7F	
Out Patient Clinic	2,613.19	52,985.75	
Total Operating Expenses			\$116,144.75
TOTAL COST OF FREE SERVICE			\$ 23,756.90
NON-OPERATING EXPENSE			
Clinical Teaching	\$ 2,775.29		
School of Nursing	2,378.70		
School of Midwifery	4,463.64		9,617.63
Total Free Service and Educational	l Projects		\$ 33,374.58
NON-OPERATING INCOME			
Contributions for General Purposes:			
Dillard University	\$ 6,600.00		
Community Chest	10,000.00		
City of New Orleans Miscellaneous	3,000.00	600 054 32	
	454.32	\$20,054,32	
Contributions for Special Purposes: Dillard University	\$ 2,225.29		
Julius Rosenwald Fund	7,284.50		
U. S. Public Health Service	1,650.00	11,159,79	
Total Non-Operative Income		Water Street, Special Street,	31,214,11
NET LOSS FOR YEAR			\$ 2,160.42

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52,985,75	2,613,19	Out Patient Clinic
\$116,144.76		Total Operating Expenses
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		NON-OPERATING EXPENSE
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		NON-OPERATING INCOME
		Contributions for General Purposes:
	\$ 6,600.00	Dillard University
	10,000,00	Community Chest
	3,000.00	City of New Orleans
\$20,054,32	454.82	Misnellaneous
	Office Contract or property from	Contributions for Special Purposes;
	\$ 2,225,29	Dillard University
		Julius Rosenwald Fund
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31,214,11		Total Non-Operative Income

MET LOSS FOR YEAR

SOME SIGNIFICANT COMPARATIVE FIGURES AND MISCELLANEOUS STATISTICS

INCOME	1932	1937	1941	1942
Care of Patients	\$ 15,139.41	\$ 25,125.97	\$ 39,694.15	\$ 50,230.30
Professional Services	10,371.34	22,110.60	27,907.00	38,312.87
Other Earnings	849.43	3,458.44	3,900.05	3,844.68
Income from Patients	\$ 26,360.18	\$ 50,695.01	\$ 71,501.20	\$ 92,387.85
Contributions	17,514.00	22,260.65	31,261.68	31,214.11
	\$ 43,874,18	\$ 72,955.66	\$102,762.90	\$123,601.96
EXPENSE		148	1,138	1,503
Administration	\$ 7.679.85	ë 0.057.50	¢ 10 993 45	\$ 11,759.57
Dietary		\$ 9,957.59	\$ 10,883.45	
	9,169.46	12,369.93	19,173.37	25,798.76
Household & Property Professional Services	16,273.92	21,163.44	27,787.89	25,600.67
	15,277.12	29,553.59	34,879.17	52,985.75
Operative Expenses	\$ 48,400.35	\$ 73,044.55	\$ 92,723.88	\$116,144.75
Non-Operative Expenses	1,500.00	-	9,993,34	9,617.63
Total Expenses	\$ 49,900.35	\$ 73,044.55	\$102,717.22	\$125,762.38
		-		
No trees				
Free Total	1932	1937	1941	1942
Patients Served	977	2,118	2,426	3,153
Patient Days	9,688	16,326	23,444	27,884
Emergency Service	673	1,987	1,881	2,262
Clinic Service	1,858	5,439	12,538	10,590
	-,	0,100	25,000	20,000
Average Daily Census	29.2	43,2	64.2	76.6
Percent of Free Occupancy	44.4%	42.6%	38.0%	30.6%
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Per Diem Cost - All Patients	\$3.96	\$3.20	\$3.25	\$3.75
Per Diem Cost (Excl. Births)	4.23	3.55	3.59	4.30
Cost Per Clinic Visit	56¢	30.8¢	37¢	41.5¢
	- 00%	00.00	016	41.0%
Births (Including Stillbirths)	63	244	359	560
Deaths	45	74	49	75
Percent Post Mortems	60%	13.5%	9.3%	13.2%
	00/8	10.0%	3.0/0	10.6/0

SOME SIGNIFICANT COMPARATIVE FIGURES AND MISCELLAWEOUS STATISTICS

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1942	1941	1957	1932	INCOME
\$ 50,230.30 38,312.87 3,644.68 \$ 92,387.85	\$ 39,694,15 27,907,00 5,900,05 \$ 71,501,20	9 25,125,97 22,110,60 3,458,44 0 50,695,01	15,159.41 10,371.34 849.43 8 26,360.18	Professional Services Other Harnings
\$1,214,11 \$125,601.96	\$1,261,68	22,260.65 6 72,955.66	17,514,00	
\$ 11,759.57 25,798.76 25,600.67 52,985.75	\$ 10,883.45 10,175.37 27,767.89 54,879.17 \$ 92,725.88	9 9,957,59 12,369,98 21,163,44 29,553,59	7,679,85 9,169,46 16,273,92 15,277,12	Distary Household & Property Professional Services
9,617.65	9,993,34	\$ 78,044,55	1,500,00	
1942	<u>1941</u> 2,426	1987	1982	bevreZ simeljaq
27,884 2,262 10,590	23,444 1,881 12,538	16,326 1,987 5,439	9,688 673 1,858	Patient Days Emergency Service Clinic Service
76.6 30.6%	38.0%	43.2	29.2	Average Daily Census Percent of Free Occupancy Per Diem Cost - All Patients
\$5.76 4.30	\$3.25 8.59 87¢	\$5.20 \$.55 \$0.8¢	\$5.96 4.25 56¢	Per Diem Cost (Excl. Births) - Cost Per Clinic Visit
560 75 13.2%	%8.8 64 692	244 74 13.6%	63 45 60%	Births (Including Stillbirths) Deaths Percent Post Mortems

SOME PERTINENT FIGURES

1.	Hospital Patients	1932	1937	1941	1942
	Workmen's Compensation	2,220	350	323	561
	Crippled Children	-	-	95	74
	Other Full Pay	165	529	561	762
	Part Pay	176	387	424	723
	New Born	63	243	348	543
	Free	353	609	675	490
	Total	977	2,118	2,426	3,153
2.	Hospital Patients by Services				
	Medicine		146	257	246
	Surgery		874	1,135	1,503
	Gynecology & Obstetrics Pediatrics		607	463	660
	New Born		243	348	543
	Other		248	223	201
	Top Plante Story		2,118	2,426	3,153
3.	Days of Care Given				
	Workmen's Compensation	2,269	2,591	3,022	4,663
	Crippled Children	2,209	2,091	3,618	3,188
	Other Full Pay	1,554	3,400	4,689	5,574
	Part Pay	1,371	3,274	3,274	6,006
	New Born	606	1,592	2,190	3,546
	Free	3,888	5,469	6,651	4,907
	Total	9,688	16,326	23,444	27,884
,		0,000	10,000	0.00	
4.	Individuals Admitted to Each Clinic		•		
	General Medicine	419	494	4,720	3,855
	Syphilis	-	142	1,645	2,073
	Tuberculosis	& U	85	204	222
	Surgery	356	617	767	651
	Dermatology	0.000	-	85	72
	Pediatrics	340	1,339	766	945
	Gynecology	278	277	431	329
	Obstetrics	_	201	419	538
	Urology	114	166	296	261
	Ear, Nose and Throat	249	373	404	285
	Eye	102	286	371	259
	Dental	-	713	715	481
	Special	_	746	1,715	619
	Total	1,858	5,439	12,538	10,590

			11		
1948	1841	1927	1952	Hospital Patients	
561			2,220	Workman's Compansation	
74	de 1		namia.	Crippled Children .	
762	199.	529	165	Other Full Pay	
723	424			Part Pay	
548	348	788	176		
		848	63	New Born	
000	675	609	355	Froe	
3,155	2,426	2,118	977	IstoT	
				Hospital Patients by Services	. S
				The second secon	
576	257	146		Medicine	
1,503	1,135	874		Surgery	
	463	607		Cymecology & Obstetrice	
				Pediatrics	
	348			lew Horn	
108				Other	
3,163	BSM, S	BILLS			
				Days of Care Civen	
		devidency des			
4,663	3,022	2,591	2,269	Workmen's Compensation	
3,188	3,618	-	-	Crippled Children	
5,574	4,689	3,400	1,554	Other Full Pay	
800.8	8,874	5,274	1,371		
848.8.	081.5	1,592	aoa	New Born	
709 .	6,651	5,469	888.8	Free	
288,78	23,444	16,326	888,8	fatoT	
				Individuals Admitted to	, eb
				Each Clinic	
200 0					
3,855	037,2	161	419	General Medicine	
2,073	1,645		400	Syphilis	
222			**	Tuberoulosis	
651	767	617	356	Arelans	
57		-	-		
945	766	1,339	340	Fediatrics	
829	451		BTS	Cynecology	
558	419	201	-	Obstatios	
198	296		114		
	404		249	Ears Nose and Throat	
259	371		102	Eyo	
ISA	715	713	-	Dentel	
619	1,715		-	Special	
10,590	023,51	6.459	1,858	LhtoT	
		The state of the s			

					10
5.	Clinic Visits	1932	1937	1941	1942
	General Medicine	2,035	2,513	8,082	6,279
	Syphilis	2,000	3,890	28,397	28,181
	Tuberculosis		360	1,154	1,065
	Dermatology		_	340	206
		1,253	2,644	2,526	2,100
	Surgery Pediatrics	1,242	3,623	2,180	2,814
		803	1,069	1,504	1,086
	Gynecology		962	2,067	2,915
	Obstetrics	1 170			
	Urology	1,130	1,360	2,296	1,804
	Ear, Nose and Throat	925	1,582	1,661	1,230
	Eye	402	1,998	2,231	1,343 968
	Dental	-	1,478	1,344	619
	Special	-	746	1,720	
	Total	7,790	22,225	55,502	50,610
6.	Free Patients Admitted				
	for Clinical Study				
	Medicine	39	38	81	55
	Surgery	91	140	182	102
	Pediatrics	40	92	74	80
	Gynecology	96	150	95	55
	Obstetrics		_	79	71
	Urology	9	20	14	19
	Ear, Nose and Throat	73	166	114	82
	Еуе	5	2	34	22
	Dentistry		ĩ	2	1
	Total	257	-		
	10041	353	609	675	490
7.	Special Services Rendered Patients Treated				
	Surgical Operations	541	994	1,008	1,048
	X-Ray Pictures	520	1,066	3,141	2,470
	Laboratory Tests	6,989	10,668	29,037	28,991
	Prescriptions Filled	2,607	5,797	33,037	24,246
8.	Average Days Stay				
	All Patients	9.9	7.7	9.7	8.8
	Workmen's Compensation	10.3	7.4	9.3	8.3
	Other Full Pay	8.5	6.4	8.4	7.3
	Crippled Children	_	_	37.9	43.0
	Part Pay	11.9	8.3	7.7	9.3
	Free	11.0	8.8	9.8	10.2
			0.0	3,0	20.0

